A Year of Service
with
Montreal Young Men and Boys

ANNUAL REPORT AND FINANCIAL STATEMENT

MAY 1ST 1921 — APRIL 30TH 1922

Young Men's Christian Association of Montreal.

The Young Men's Christian Association
of the City of Montreal

ORGANIZED 1851 INCORPORATED 1872

GENERAL OFFICE OF
THE BOARD OF DIRECTORS,
127 DRUMMOND ST., MONTREAL.

BRANCHES OF THE ASSOCIATION IN BUILDINGS

DRUMMOND ST--127 Drummond St.
WESTMOUNT--Sherbrooke & Arlington Ave.
NORTH--Park Ave. and St. Viateur.
RAILROAD--Leber & Sebastopol, Point St. Charles.

NON BUILDING BRANCHES.

VERDUN -- 88 Church Avenue.
EAST END--244 St. Catherine St. East.
COTE ST.PAUL--144 Hadley Street.

OFFICERS 1922-1923

President-- Lt. Col. Gerald W. Birks. O.B.E.
Vice-President-- W.S. Leslie.
Hon. Treasurer-- A. D. Anderson.
Recording Secretary-- W.E. Cushing.
Financial Secretary-- J.O. Lough.
Consulting Secretary-- D. A. Budge.
General Secretary--- J. W. Beaton.

BOARD OF DIRECTORS

Term expires May 1st, 1923.

A. D. Anderson R. L. Charlton. W. E. Cushing.
F. M. Johnston. Geo. Lyman. E. M. Best.
Dr. F. J. Tees.

Term expires May 1st, 1924

Dr. F. D. Adams. Geo. Hodge. F. Max Hill.
A. O. Dawson. R. C. Holden. H. R. MacGregor.
J. L. Waldie.

Term expires May 1st, 1925.

G. W. Birks. J. P. Copland. G. H. Harrower.
W. S. Leslie. Geo. A. Ross. J. P. Anglin.

ADVISORY DIRECTORS

Term expiring May 1st, 1923.

F. H. Wilson. Abner Kingman. Robt. Henderson.
C. C. Holland. W. M. Birks.

Term expiring May 1st 1924

John W. Ross Senator Lorne C. Webster. J. W. McConnell.

Term expiring May 1st, 1925.

W. A. Kneeland, B.A., B.C.L. D. Bentley. Sir Herbert Ames.
J. W. Knox. W. H. Goodwin.

Annual Report

For the Year Ending April 30th, 1922

The Young Men's Christian Association of Montreal.

Characteristics of Period.

The past year in the life of the Montreal Young Men's Christian Association was one in which the stability of our work was severely tested by the changing world-wide economic conditions with a consequent period of deflation and depression. Unusually heavy demands were made upon our organization due to unemployment and the large amount of leisure time which men out of work had on their hands.

The difficulty of securing adequate financial support for our work was many times greater than for some years.

We are profoundly grateful to our Heavenly Father for His guidance in our endeavor to conserve the important advances gained during the past ten years.

Re-Examination of Policies

Your directors have found it necessary to re-examine our policies and tendencies, some of which were developed during times of prosperity, and it is with a new conviction that we now re-state eight of the essential principles upon which our entire work is based.

(1) CENTRAL OBJECTIVE-- The purpose of the Young Men's Christian Association is the winning of men and boys to Jesus Christ and to enlist and train them in Christian service. No activity in our programme which does not have this as its ultimate aim can be worthily undertaken.

(2) FOURFOLD WORK -- Every Branch of the Association should do a fourfold work -- Educational, Physical, Social and Religious -- to build symmetrical Christian character in men and boys, and give opportunity for its expression. Many leaders to-day think that the Religious activities should not be a department of our work but a feature of EACH department. On any basis, it is important to carry through a Religious Work programme with both individuals and groups.

(3) VOLUNTEER CONTROL AND LEADERSHIP -- The Association activities should be determined, managed, and carried through by volunteer laymen through a system of Officers, Directors, and Committeemen assisting the Employed Officers in the leadership of the organization and its work. It has been more obvious than ever before that this principle must be applied through our entire organization. The most efficient group of Employed Officers cannot make permanent this work without a full measure of leadership and control by volunteers.

(4) SKILLED PROFESSIONAL LEADERSHIP -- Expert employed executive officers are indispensable to the proper promotion and

development of the modern Young Men's Christian Association. These Employed Officers should be technically trained in Association history, principles and methods, in addition to having a well rounded general education and, if possible, some business experience. The Association Secretary should know the history and philosophy of the Movement and his own function.

(5) METROPOLITAN PLAN OF ORGANIZATION -- There should be only one Young Men's Christian Association in each city. The various fields within the city are occupied by Branches all operated under the authority and direction of a common Board of Directors. The detailed administration of each Branch is in the hands of a Board of Management approved by the Metropolitan Board of Directors. Among the beneficial results of this form of organization are:-

(a) Comprehensive and Unified City-Wide Policies.
(b) Economy in Business Administration.
(c) More Adequate Supervision.
(d) Greater Confidence and Support of Citizens.
(e) Stability.
(f) The preservation of Local Autonomy in Branches.

(6) BUILDING AND NON-BUILDING WORK-- As a Christian Civic Enterprise, the Association cannot confine its activities to its Buildings. It has a wonderful opportunity to co-operate with the school, the Church, the Home, the State, and Industry in all points of a community. Christ's principle, that an individual who saves his life shall lose it, is applicable to Movements. When the Y.M.C.A. seeks to loose itself in a community it will find itself.

(7) FINANCIAL SUPPORT -- The Association is not expected to be self-supporting. The Directors of any successful Association must secure subscriptions annually to meet the cost of :-

(a) Boys Work.
(b) Work in Non-Building Branches.
(c) Many activities for which there is no charge to the public or members.
(d) Adequate upkeep of Buildings, repairs, and alterations.

(8) WORLD WIDE EXTENSION -- We are under moral and spiritual obligation to extend our work into unoccupied centres in Canada and non-Christian lands. We have a stewardship of methods, money, men and ideals. We owe it to our members to interest them in the big enterprise of Home and Foreign Missions.

Financial Summary.

The policy of an aggressive promotion of all our services throughout the year, combined with rigid economy in administration, has resulted in the reduction of $33,608.03 in the amount required from interested friends by way of subscriptions.

The Treasurer's report will show a gross expenditure during the year of $317,106.24, of which $67,298.97 was received in subscriptions as compared with $100,907.00 last year.

It should be carefully noted that this saving in subscriptions has been largely effected by merging the work in Maisonneuve with that of the Eastern District; and the Community Work in Point St. Charles with that of the Railroad Branch; by increased earnings from dormitory and membership fees; by effecting economies in building administration. The re-organization of the National Council on a peace time basis has reduced our share of the National Budget by a considerable amount.

We have not abandoned any piece of Association work in any section of this great city, and it is a source of satisfaction that it has been possible to even extend our service throughout Cote St. Paul and Ville Emard as well as in the St. James-St. Antoine district.

It has been possibile, also, to maintain full staffs and programmes in all established Branches.

Notwithstanding the large reduction in our subscription budget, the task of securing same was an arduous one. A Special Names Canvass was held in June, and a regularly organized campaign was set up in October. In addition to these efforts, the Finance Committe of the Branches worked steadily from November to May under the leadership of Mr. Rufus C. Holden, Chairman of the Metropolitan Finance Committee. The latter has been indefatigable in his personal effort to build up a living endowment for the Association in the form of a "Civic Membership" list, which, on April 30th, totalled 278. The reception accorded the presentation of our work to individuals and corporations was most gratifying and speaks volumes for the place of the Association in our city.

Retirement Plan.

A practical and scientifically devised plan for increasing the efficiency and stabilizing the service of the Y.M.C.A. Employed Officers is to be set in motion on July 1st, the four million dollars having been practically all raised.

It will be recalled that Mr. John D. Rockefeller, Jr., just before he started upon his recent trip to China, made a contribution of one million dollars to inaugurate the Fund.

Dr. Mott made a sporting proposition to his associates in the Secretaryship last June. If they would subscribe a quarter of a million from their own pockets he would raise it to a million from a few large gifts privately secured. The Secretaries responded with gifts exceeding $300,000.00 and Dr. Mott in nine subscriptions secured the balance.

The second two millions was assigned to local Associations across the Continent and victory is now assured.

Under the leadership of Dr. John W. Ross and Lt. Col. Gerald W. Birks, Montreal exceeded her objective of $50,000.00 and raised $57,805.-00. Of this amount $25,000.00 was given by one generous friend.

The International Committee has definitely decided to retire all Employed Officers sixty years of age or over as soon as this plan becomes effective.

All the victories in our financial undertakings thus far have come in the pathway of unselfishness. We refer not only to the generous

subscriptions received but more especially to the unselfishness of Association workers who have been willing to put aside personal interests and plans in order that this Kingdom task may be accomplished.

Centralized Accounting.

The centralization of our accounting and financing, which was inaugurated on May 1st, has been an unqualified success, and has resulted in unifying the administration of our entire work besides effecting economies in many directions. The Association owes a debt of gratitude to Mr. A.D. Anderson for his untiring efforts in this department.

Membership

It is no longer possible to measure the Association's service by the number of men and boys in our membership and yet this must always bear a direct relation to the strength of any organization. Our membership on April 30th was as follows:-

	Under 12 yrs.	12-17	18-21	22-35	Over 35	Total
CENTRAL	..	633	537	1126	616	2912
NORTH	..	239	133	224	12	716
WESTMOUNT	125	234	44	142	127	672
RAILROAD	..	80	70	100	80	330
WEST END	..	126	....	....	....	126
	125	1312	784	1592	835	4756
CIVIC						278
						5034

Approximately seven thousand different men and boys have been members during the year but due to unemployment, removal from the city and other reasons, many have not renewed their membership.

Prior to the war the membership of the North America Y.M.C.A.'s totalled approximately 600,000. It is now in excess of 900,000. A determined effort is being made to increase this to one million by next November. Will Montreal accept her share of responsibility in this Million Member Movement?

Much study has been made recently on the subject of membership, and the table above indicates the age groups within our Association. The following is laid down by the Association of Membership Secretaries as a basis for a balanced membership:-

	Standard	Montreal.
Under 12	....	3 %
12-17	30 %	28 %
18-21	18 %	18 %
22-25	17 %	32 %
26-34	20 %	
Over 35	15 %	18 %
	100 %	100 %

Central, Westmount, North and Railroad Branches.

It is not proposed to deal in this report with the manifold activities of the Westmount, Railroad, North or Central Branches, all of which have already been covered in the reports of their several Annual Meetings and which have received much publicity in the daily press.

CENTRAL BRANCH -- The place of our Central Branch in the life of this great city is a large one and its record of service in meeting the needs of both resident and transient young men measures up to the expectations of those who were responsible for its erection.

Progress has been made towards its being self-sustaining and the budget for next year contemplates a grant from the Joint Fund of only $2,500.00 or 1 1–2% of the gross expenditure.

Attention is called to the great opportunity for service among the Business and Professional men in the city which could be reached more adequately by the provision of better dressing room accommodation in the Physical Department. This would involve an expenditure of a considerable amount but is worthy of a serious consideration by the Central Board of Management and the Metropolitan Board.

WESTMOUNT BRANCH -- The Westmount Branch has made two important changes in policy during the year:

1) The organization of a Junior Board of Management, the development of this idea is now occupying the attention of the forward looking men in our Movement.
(2) The opening of a Branch of the Association's work in the St James-St. Antoine district, where, beginning with twenty-five boys, over 135 are now being reached in Association activities.

NORTH BRANCH-- Under the leadership of Mr. W.J.Holliday, who rejoined the Association forces last June, the work in the North End Branch has been steadily regaining the strong position it held in the early days of the war.

RAILROAD BRANCH -- In addition to carrying on a most useful programme of work for boys and men in the Railroad Branch at Point St. Charles, the Board has taken responsibility for the work pioneered in the community during 1920–1921. Although the building is quite inadequate to meet the situation there, the work is being carried forward courageously until such time as conditions make possible a building extension programme.

All three Buildings have been well maintained during the year, expenditure on repairs, replacements and furnishings having been made in each one, and to-day they are in good condition.

Non-Building or Community Branches.

Y.M.C.A. services in sections of our city not reached by our Buildings has long since passed the experimental stage, and its place in the community life has perhaps been even more largely realized this year, when there was so much unemployment and distress, than ever before.

COTE ST. PAUL AND VILLE EMARD--Under the leadership of Mr. J. G. MacKinnon, our work was not only carried on within industrial plants but was projected throughout Ville Emard and Cote St. Paul. In this district, activities were carried on in the Hadley Street office; the Town Hall for concerts and movies; the Unos Hall for banquets movies, and inspirational meetings; the old Methodist Church for a gymnasium; an open air skating rink; public and private playgrounds, and industrial plants.

Space does not permit of our recording the industrial picnics, Christmas trees, athletic and social events which were carried through in co-operation with industries, Churches and Schools.

Church accommodation in this district is totally inadequate and one of the largest contributions made to the life of the young men and boys has been co-operation with the Churches.

In co-operation with the Canadian Car & Foundry Company, 644 loads of wood were distributed to families who were, in many cases, without fuel. Twelve hundred pounds of fish were distributed to over 200 needy families on National Fish Day, and in co-operation with industries, doctors' bills and rent have been paid; and provisions, coal, wood, etc., supplied.

It is generally recognized that it is not the function of the Association to engage in any large amount of relief work, there being special agencies in the community organized for this purpose. It would appear, however, in the light of our recent experience that provided another winter reveals as much destitution, the Association should take a still more active share in this type of service in co-operation with other agencies. The work of the Family Welfare Association, St. Vincent de Paul, Kiwanis Club, Star Relief, Ex-Fighting Men's Association, and St. George's Society has meant everything in the lives of families where the bread winners were out of work.

EASTERN DISTRICT -- In line with the policy of your Directors to merge the work in Maisonneuve with District no. 4, the office on St. Urbain Street was closed and an attempt made to administer the work from Bleury Street east from our office on Adam Street. As the year progressed, it became apparent that this was not satisfactory, with the result that Mr. P. Jennens was engaged on part time to specialize in Boys' Work in Maisonneuve, and new offices were rented by the Association at the corner of Sanguinet and St. Catherine Streets.

This move, which required a good deal of energy to carry through, is already proving to be invaluable and is co-ordinating many activities in the foreign speaking districts.

Throughout the year educational and gymnasium classes and athletic events have been conducted in Alexandra School, and an excellent piece of Boy Scout work has been done with the Italian and Syrian boys. Mr. Burgoyne reports real growth in citizenship and character among many employed boys of foreign parentage with whom he has now been working for two years. Much constructive work has been done in co-operation with the Juvenile Court and other agencies, including relief work.

During the year many agencies have been used for our Boys' Work, including Churches, the Macdonald Playground, Fletcher's Field, tennis courts, Maisonneuve Protestant School, and Camp Lewis.

VERDUN -- The Association's work in Verdun is now in its third year and covers an extensive field of activity with the boys of the city. The night school has completed a favorable year and it is proposed to continue this type of service among the boys of the community who are employed during the day.

The Association Secretary has complete charge of the gymnasium training of all boys in the Protestant Schools from the 6th grade up, and takes entire charge of the field athletics for the four Schools. The four Protestant Churches have combined in a recreational programme for their boys and the Secretary has had charge of these groups two evenings per week.

Camps

KANAWANA -- Kamp Kanawana was open last season from June 22nd to August 27th. The registration this year constituted a new record, with a total of 391 boys as compared with 289 in 1921. The largest number in camp at any one time was 212. Registration by Branches:- Unattached 16; Verdun 12; North Branch 73; Westmount 130; Central 160.

The activities of the camp are in line with the purpose of the Young Men's Christian Association. They are fourfold in character. A total of 812 badges were won by the boys for proficiency in the following subjects:- Camp improvement 65; life saving 30; rowing 38; beginners' swimming 20; hikes 105; resuscitation 35; wood craft 20; bandaging 20; simple remedies 26; basketry 30.

The Royal Life Saving Society held an examination of the boys in Camp at which seven won the award of merit; 23 won the proficiency medal; 15, the bronze medallion; and 2 received the honor instruction badges.

CAMP OTOREKE-- The Camp for men was again conducted during the months of July and August, the attendance being somewhat less than the year previous. Numbers from the various Branches are as follows:- Visitors 9; Westmount 11; North Branch 17; Central 82; total 126, as compared with 216 in 1920.

A new tennis court was added to the Camp equipment this year.

After careful consideration, it was the decision of your Directors that this Camp be not opened during the present year. It is generally recognized that it has not the same interest for our younger members that it had some years ago.

CADET CAMP, POINTE AUX TREMBLES--During the month of July, the Association conducted a programme for the boys in the Militia Cadet Camp at Pointe aux Trembles. Mr. J.G. MacKinnon was in charge, and this service was greatly appreciated and generously acknowledged by the General Officer commanding District No. 4.

Foreign Work.

The first Foreign Secretaries of the Movement were sent in 1889-- David McConaughy to India, and John T. Swift to Japan. Since then the number has increased to approximately 200. Now, as the result of their training of leaders, there are associated with them more than 500

COMBINED CASH STATEMENT OF THE BOARD OF DIRE

	Metropolitan Board.	Central Branch.	Westm. Branch.	North Branch.	Rai Br
				RECE	
Balance, April 30th, 1921	183.79	.....	.....	.....	10
Membership	.....	33099.05	7553.10	6102.55	115
Subscriptions	67398.97	.....	.....	.....	...
Endowment	5030.00	.....	.....	.....	...
Interest from Branches	4266.88	.....	.....	.....	...
Interest on Balance of Sale of Pt. St. Chas. Bldg.	1800.00	.....	.....	.....	...
Refunds	420.86	.....	.....	.....	...
Dormitory Rents	.....	50820.90	6410.00	5559.83	...
Hall Rentals	.....	2338.50	.....	.....	...
Billiards & Bowling	.....	5977.93	775.15	2145.87	215
Library & Reading Room	.....	232.92	.....	.....	...
Physical Department	.....	5920.48	993.15	1565.77	6
Social	.....	313.48	62.85	478.01	2
Educational Department	.....	10112.30	.....	.....	...
Business Features	.....	61115.85	9174.34	5405.29	...
Boys	.....	.....	.....	214.26	...
Ladies' Membership	.....	.....	933.00	.....	...
Sundry a/c	.....	69.00	374.35	498.18	33
G.T.R.Appropriation	.....	.....	.....	.....	180
Camps-- Senior Camp	.....	.....	.....	.....	...
" -- Kamp Kanawana	.....	.....	.....	.....	...
	79100.50	170000.41	26275.94	21969.76	563
Allocation of Subscriptions to balance Expenditures	.....	9373.23	7232.55	12796.21	366
	79100.50	179373.64	33508.49	34765.97	929
				EXPEND	
Administration & Finance	26847.07	82303.17	17471.68	18427.41	706
Appropriations to Branches	52181.68	.....	.....	.....	...
Non-Building Branches & National Council	.....	.....	.....	.....	...
Physical Department	.....	6407.06	1475.64	2511.24	22
Social Department	.....	1425.59	132.76	566.02	16
Billiards & Bowling	.....	2190.65	637.98	1313.39	105
Library & Reading Room	.....	891.81	.....	113.50	5
Educational Department	.....	7426.18	.....	.....	...
Dormitories	.....	2440.93	347.90	644.35	...
Gen'l House Department	.....	4199.35	1159.55	948.51	29
Heating Plant	.....	2073.19	897.43	358.11	...
Fuel	.....	8814.82	1761.25	2018.03	...
Business Features	.....	52383.25	7196.59	5258.20	...
Repairs	.....	3766.19	314,13	847.64	2
Light & Power	.....	4638.50	781.52	1111.39	18
Travelling	.....	413.95	257.16	97.17	1
Sundry Expenditures	.....	.....	756.62	54.76	21
Boys' Department	.....	.....	318.28	496.25	...
Camps	.....	.....	.....	.....	...
SURPLUS	71.75	.....	.....	.....	...
	79100.50	179373.64	33508.49	34765.97	929

CTORS AND BRANCHES, YEAR ENDING APRIL 30th, 1922.

EIPTS							
ilroad ranch.	Verdun Branch.	C.St.Paul Branch.	Eastern District	Camp Otoreke	Kamp Kanawana	National Council	Totals
01.54	.....	.....	.....	.....	.....	.....	285.33
53.85	.....	.....	.....	.....	.....	.....	47908.55
.....	132.55	110.65	34.20	.....	.....	.....	67676.37
.....	.....	.....	.....	.....	.....	.....	5030.00
.....	.....	.....	.....	.....	.....	.....	4266.88
.....	.....	.....	.....	.....	.....	.....	1800.00
.....	.....	.....	.....	.....	.....	.....	420.86
.....	.....	.....	.....	.....	.....	.....	62790.73
.....	.....	.....	.....	.....	.....	.....	2338.50
57.19	.....	.....	.....	.....	.....	.....	11056.14
.....	.....	.....	.....	.....	.....	.....	232.92
61.63	.....	.....	.....	.....	.....	.....	8541.03
23.45	.....	.....	.....	.....	.....	.....	877.79
.....	.....	.....	.....	.....	.....	.....	10112.30
.....	.....	.....	.....	.....	.....	.....	75695.48
.....	.....	.....	.....	.....	.....	.....	214.26
.....	.....	.....	.....	.....	.....	.....	933.00
33.50	.....	.....	.....	.....	.....	.....	1275.03
00.00	.....	.....	.....	.....	.....	.....	1800.00
.....	.....	.....	.....	3734.02	.....	.....	3734.02
.....	.....	.....	.....	.....	9883.70	.....	9883.70
31.16	132.55	110.65	34.20	3734.02	9883.70	.....	316872.89
64.82	3364.24	3711.58	4108.74	270.82	159.49	7500.00	.....
95.98	3496.79	3822.23	4142.94	4004.84	10043.19	7500.00	316872.89
DITURES							
62.88	.....	.....	.....	.....	.....	.....	152112.21
.....	.....	.....	.....	.....	.....	.....	.....
.....	3496.79	3822.23	4142.94	.....	.....	7500.00	18962.06
27.34	.....	.....	.....	.....	.....	.....	10621.28
60.04	.....	.....	.....	.....	.....	.....	2248.41
54.91	.....	.....	.....	.....	.....	.....	5196.93
51.20	.....	.....	.....	.....	.....	.....	1056.51
.....	.....	.....	.....	.....	.....	.....	7426.18
.....	.....	.....	.....	.....	.....	.....	3433.18
95.52	.....	.....	.....	.....	.....	.....	6602.93
.....	.....	.....	.....	.....	.....	.....	3328.73
.....	.....	.....	.....	.....	.....	.....	12594.10
.....	.....	.....	.....	.....	.....	.....	64837.04
9.47	.....	.....	.....	.....	.....	.....	4957.43
3.92	.....	.....	.....	.....	.....	.....	6715.33
1.85	.....	.....	.....	.....	.....	.....	780.13
8.85	.....	.....	.....	.....	.....	.....	1030.23
.....	.....	.....	.....	.....	.....	.....	814.53
.....	.....	.....	.....	4004.84	10043.19	.....	14048.03
.....	.....	.....	.....	.....	.....	.....	71.75
95.98	3496.79	3822.23	4142.94	4004.84	10043.19	7500.00	316872.89

THE YOUNG MEN'S CHRISTIAN ASSOCIATION OF MONTREAL

STATEMENT OF ASSETS & LIABILITIES APRIL 30th, 1922

ASSETS.

Drummond Street:		
Property	$ 71,377 59	
Building	424,966 27	
Furnishings	48,803 16	
		$545,147 02
Westmount:		
Property	84,168 53	
Buildings	9,775 91	
Furnishings	11,716 29	
		105,660 73
North:		
Property	7,280 83	
Buildings	80,332 89	
Furnishings	11,991 84	
		99,605 56
Railroad Branch		37,060 00
Point St. Charles Property		5,688 50
Papineau Ave. Property		16,018 50
Cemetery Lot		294 10
Office Furniture		251 07
Moving Picture Booth		273 24
Camp Kanawana:		
Land	1,150 00	
Buildings	3,355 56	
Equipment	2,125 85	
		6,631 41
Camp Otoreke:		
Land	600 00	
Buildings	600 00	
Equipment	1,516 90	
		2,716 90
Camp Revenue Accounts:		
Kanawana	2,078 71	
Otoreke	1,226 46	
		3,305 17
Endowment a/c Investments:		
Can. Light & Power Bond	810 85	
Can. Cement Bonds	200 00	
J.C. Wilson Co. Bonds	490 00	
Savings Bank a/c	408 91	
		1,909 76
Petty Cash		710 00
Sundry Inventories		4,514 87
Sundry Debtors		104 99
Accrued Rents		475 04
Suspense		2,118 75
		$832,485 61

LIABILITIES.

Capital		568,981 60	
Legacies & Bequests		161,854 48	
Railroad Branch,			
Proceeds from sale of Building		38,490 00	
Endowment Fund	1,470 00		
" Revenue	439 76	1,909 76	
Loan:			
Law Union & Rock Ins. Co		46,500 00	
Mortgage:			
Point St. Chas. Property		4,015 75	
Bills Payable		1,500 00	
Accounts Payable		699 84	
Foreign Work		981 37	
Bank Overdraft		7,211 13	
Sundry Creditors		269 93	
General Revenue Account			
Surplus		71 75	$832,485 61

Audited and Certified correct.

P. S. ROSS & SONS

Chartered Accountants.

Montreal, May 22nd, 1922.

native Secretaries. The policy of the Association is to establish model Associations in influential cities. Already about eighty of the commercial, educational and political capitals of the world outside North America have been entered. Is it not true "As go the Cities, so go the Nations?"

The money from Canada and the United States is spent only for the support of our own Secretaries and their families. All current expenses of foreign local Associations are raised in their respective cities. For example, in 1920 North America invested in Y.M.C.A. work in China $520,512.00, and China matched this with $704,247.00.

Last year Canada's contributions to the Foreign Work were $40,338.00 as compared with $55,219.00 in 1920. Of this amount Montreal subscribed $14,795.53 as compared with $21,172.33 in 1920.

Collections were made by our Branches as follows:-
Central $1,625.82; Westmount $374.35; North End $333.65; Railroad $105.50.

Montreal should have a larger place in this work. Every member should be a subscriber. The Foreign Work is the finest antidote for Provincialism-- It broadens the thinking of members; prepares them to be better world citizens, and brings spiritual reactions which tone up the life of the whole Association.

The following Canadians are serving the Association abroad:-

BRAZIL:
D. G. Magee --Rio de Janeiro.

CANAL ZONE:
F. N. Whittaker --Balboa.

CEYLON:
W. Murray Brooks-- Colombo.
W. Gordon Brown -- Colombo.

CHINA:
L. E. McLachlin -- Foochow.
J. L.McPherson -- Hongkong.
H. R.Sweetman -- Nanking.
J. H. Geldart------ Shangai.
A. Lockley -------- Tientsin.
G. H. Cole --------- Shangai.

INDIA:
M. W. Harlow ---- Allahabad.
C. S. Paterson----- Calcutta.
H. G. Beall -------- Hyderabad.
J. D. Omond------ Jubbulpore.
L. S. Dixon -------- Travancore.
A. P. Park --------- Patna.

JAPAN:
G. E. Trueman --- Nagoya.
G. S. Patterson --- Tokio.
H. S. Sneyd -------- Yokohama.

KOREA:

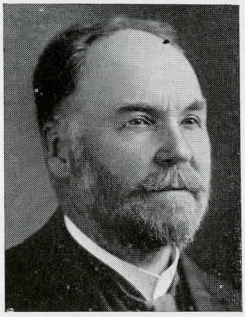
SPECIAL REPRESENTATIVES.
Dr. J. N. Farguhar--National Literary Secretary, India.
Dr. J. H. Gray --National Physical Director, China.

Visit of Lord Byng

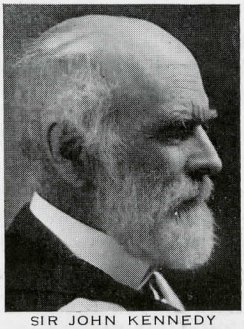
We were signally honored in the month of January by having a visit from the Governor General, Lord Byng of Vimy, on the occasion of the Annual Dinner of the National Council. His Excellency accepted an Honorary Membership in the Montreal Association and responded to the presentation by the President, Mr. A. O. Dawson, in a most inspiring manner. He made a tour of inspection of the work in the Central Building and congratulated the Association upon the effectiveness of its service.

Obituary

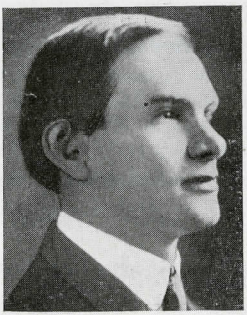
We mourn the loss of the following men who gave of themselves unsparingly in the Association service. The following resolutions passed by the Board of Directors indicate the esteem and love in which they were held.



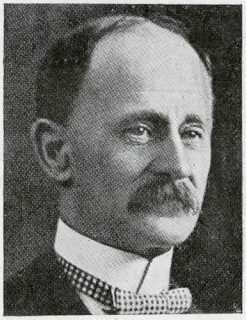
MR. D. W. ROSS



SIR JOHN KENNEDY



MR. W. H. HENDERSON



MR. SAMUEL PUGH

Resolved:

That this Board of Directors place on record the deep sense of loss we have sustained in the passing of our friend and co-worker, D.W. Ross, after a long and trying illness borne with Christian grace and patience.

As one of the oldest members of our Board, his interest in everything pertaining to the work of the Master, from the smallest matters of detail to the Presidency of the Association, never flagged for a moment.

As a beloved companion whose genial cheery manner was ever and inspiration to those who had the privilege of meeting him, and as a generous warmhearted friend and wise counsellor whose judgment and advice were ever tempered and inspired by his love for his Master and his fellow men, we feel that the Association has met with an irreparable loss.

We place upon our records our appreciation of his great worth and express to his bereaved family our sorrow and sympathy in their affliction.

Resolved:

That this Board records its profound sorrow in the passing away of Sir John Kennedy, the eminent Engineer who for forty-six years was connected with the Harbor of Montreal and who, though blind, rendered most faithful and loyal service as a Director of this Association for nearly forty years. His deep interest in the Association, and faithful attendance at all meetings of the Board were a source of great inspiration to his fellow Directors and the employed officers. We extend to Lady Kennedy and family sympathy in their irreparable loss.

Resolved:

That this Board expresses its profound sorrow in the loss of Mr.S. Pugh, who was a member of the Railroad Y.M.C.A. from its inception, and who for fifteen years rendered most faithful service as a member of the Board of Management in Point St. Charles. His radiant Christian life and his spirit of sacrificial service meant much to the extension of Christ's Kingdom among young men and boys. We extend to Mrs. Pugh and family our deepest sympathy in their great loss.

Resolved:

That this Board records its high appreciation of the great worth of Mr. Wm. H. Henderson, who served the Association in this city with such marked unselfishness and high purpose. As Educational Director, and later as Executive Secretary of the Central Branch, his devotion to the cause of our Master was such as to make him beloved by all, and especially by hundreds of young men whom he befriended in their time of great need. We extend to Mrs. Henderson and daughter our deepest sympathy in their irreparable loss.

We are sorry to record, also the following deaths among our subscribers during the year:-

Andrew Baile.	Geo. Boulter.	Dr. J.M. Elder.
Dr. Ed. J. O'Connor.	H. W. Phillips	T. H. Rieder.
Jas. Robinson.	Dr.Herbert Symonds.	Henry Munderloh.
Sir Frederick Orr-Lewis.	Mrs. E. F. Ames.	W. T. Rogers.
Mrs. Jas. Alves.	R. McD. Paterson.	

Recruiting and Training for Christian Callings

The Training Policy of the National Council, which enables men to train in McGill and Toronto, is one of the forward steps of the year and should have the heartiest backing of all Association men in Montreal.

During the year, Employed Officers have been elert to discover young men for Christian callings, and Col. Birks was host recently at a Dinner to twelve young men who are being challenged to Life Service. Dr. John R. Mott says, "One thousand young men of conviction, religious zeal, personality, undiscourageable will power, strong physique and finest intellectual training are needed for the Association Secretaryship." This phase of Association work constitutes one of our greatest opportunities and obligations.

Unsolved Problems.

As we face the future there are some matters which appear to challenge our best thought and constructive endeavor.

SUITABLE WAR MEMORIALS --Over three and a half years have now passed since the historic day when the armistice was signed which stopped for Canada the great loss of her young manhood whose lives were so heroically poured out during the Great War. The contribution of the Montreal Young Men's Christian Association was a notable one and some suitable war memorial should be placed in each of our Buildings at an early date.

THE NEED FOR A VITAL MEMBERSHIP --It is doubtful if there has ever been a year in the history of our Movement when there was such a strong and apparent desire to improve our organization. One of the subjects causing our Leaders the most concern is that of vitalizing our membership. Our Buildings are thronging with young people. In all parts of the city we are touching thousands of young men and boys. Let us face frankly certain questions.

Are they privilege users or real members?

Are we firing them with common ideals and passion?

To what extent are we begetting in them the spirit of giving rather than getting?

To what extent are we making them a united, aggressive force in Montreal and the world?

Are we generating the spirit of the Crusaders?

THE PROBLEM OF YOUNGER MEN-- Notable advances have been made in the past few years in that section of our membership between 18 and 21 years of age. There is a growing conviction that new emphasis must be placed upon young men up to 25. Many experiments are being made notably in London, Ont., and Westmount, where Junior Boards of Management have been organized with excellent results.

There should be more strong and prophetic messages given to these young men who alone have the power of working out the solution of our problems during the next decade.

BUILDING EXTENSION --The appeal from ministers, business men and others from many districts of our city for Y.M.C.A. Buildings is most difficult to resist. We are all familiar with the great need and opportunity in Point St. Charles, Verdun, Cote St. Paul and Ville Emard. The recent deputations from the East End, one of clergymen and the other of business men of great earnestness, indicate that right at our doors is a neglected field for a most Christlike ministry. Let us, therefore, hold in prominence these areas of neglect.

The decision of the Rochester Association to erect new buildings of a modern type which can be operated by two employed officers is of deep interest to us. It would appear that their plan might well be studied by your Board.

In closing this report may I refer to the spirit of harmony and good will which has characterized the Employed Officers, Board, and Committeemen in their united efforts for the expanding Kingdom.

With reverent gratitude, we recognise the place intercessory prayer has taken in all our work. What do we not owe to those friends who have shared the Prayer side of our common task?

Respectfully submitted,

Jas Beaton

General Secretary